

2022 Current Fiscal Year Report: Defense Policy Board

Report Run Date: 07/05/2022 11:23:15 AM

1. Department or Agency	2. Fiscal Year
Department of Defense	2022
3. Committee or Subcommittee	3b. GSA Committee No.
Defense Policy Board	412

4. Is this New During Fiscal Year?	5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
No	09/03/2021	09/03/2023	

8a. Was Terminated During Fiscal Year?	8b. Specific Termination Authority	8c. Actual Term Date
No		

9. Agency Recommendation for Next Fiscal Year	10a. Legislation Req to Terminate?	10b. Legislation Pending?
Continue	No	Not Applicable

11. Establishment Authority Agency Authority

12. Specific Establishment Authority	13. Effective Date	14. Committee Type	14c. Presidential?
DepSecDef memo	08/27/1985	Continuing	No

15. Description of Committee Non Scientific Program Advisory Board

16a. Total Number of Reports No Reports for this Fiscal Year

17a. Open 0 **17b. Closed** 1 **17c. Partially Closed** 0 **Other Activities** 0 **17d. Total** 1

Meetings and Dates

Purpose	Start	End
The Defense Policy Board members will receive administrative briefings and classified briefings on the development of the National Defense Strategy.	12/15/2021	12/16/2021

Number of Committee Meetings Listed: 1

Current	Next
FY	FY

18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$0.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Other(rents,user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00
18d. Total	\$0.00	\$0.00
19. Federal Staff Support Years (FTE)	0.00	0.00

20a. How does the Committee accomplish its purpose?

The Board, through the Under Secretary of Defense for Policy (USD(P)), shall provide the Secretary of Defense and the Deputy Secretary of Defense, independent advice and recommendations on matters concerning defense policy in response to specific tasks from the Secretary of Defense, the Deputy Secretary of Defense, or the Under Secretary of Defense for Policy and shall focus on: (a) issues central to strategic Department of Defense (DoD) planning; (b) policy implications of U.S. force structure and force modernization on DoD's ability to execute U.S. defense strategy; (c) U.S. regional defense policies; and (d) any other topics raised by the Secretary of Defense, the Deputy Secretary of

Defense, or the USD(P).

20b. How does the Committee balance its membership?

The DoD, in selecting potential candidates for the Board, reviews the educational and professional credentials of individuals and bases its selection on this review and the subject matters being handled by the Board. The DoD, in selecting potential candidates for the Board, reviews the educational and professional credentials of individuals with extensive professional experience in the areas of defense and national security affairs. Membership is diverse and not static.

20c. How frequent and relevant are the Committee Meetings?

The Board meets quarterly. The Secretary of Defense's continued personal interest in and appreciation of the Board's advice is demonstrated by his personal meetings with the Board's full membership and frequent informal discussions with the Board Chairman concerning topics for future study.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The Secretary of Defense has determined that the independent advice provided by the Defense Policy Board on a wide range of geo-political and national security issues concerning the DoD cannot be obtained from any other DoD advisory committee.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting

provisions of 5 U.S.C. §552b(c). Pursuant to DoD policy, closed meetings can only be authorized by the DoD Sponsor, the Under Secretary of Defense for Policy or designee, and only after consultation with the Office of General Counsel for the Department of Defense.

21. Remarks

Designated Federal Officer

Stacee Bako Executive Director

Committee Members	Start	End	Occupation	Member Designation
Albright, Madeleine	11/23/2021	11/22/2025	Chair of Albright Stonebridge Group	Special Government Employee (SGE) Member
Bulls, Herman	11/24/2021	11/23/2025	Vice Chairman, Americas, JLL	Special Government Employee (SGE) Member
Carter, Ashton	12/14/2021	12/13/2025	Director of Belfer Center for Science and International Affairs at Harvard Kennedy School	Special Government Employee (SGE) Member
Cha, Victor	11/30/2021	11/29/2025	Senior Advisor at Center for Strategic and International Studies	Special Government Employee (SGE) Member
Davidson, Janine	12/01/2021	11/30/2025	President, Metropolitan State University of Denver	Special Government Employee (SGE) Member
Donilon, Thomas	11/24/2021	11/23/2025	Chairman, BlackRock Investment Institute	Special Government Employee (SGE) Member
Edelman, Eric	11/22/2021	11/21/2025	Practitioner in Residence at the Philip Merrill Center for Strategic Studies at Johns Hopkins University	Special Government Employee (SGE) Member

Flournoy, Michele	11/22/2021	11/21/2025	Co-founder and Managing Partner, WestExec Advisors	Special Government Employee (SGE) Member
Fontaine, Richard	11/30/2021	11/29/2025	Chief Executive Officer of the Center for a New American Security (CNAS)	Special Government Employee (SGE) Member
Hachigian, Nina	12/13/2021	12/12/2025	Deputy Mayor of International Affairs for Los Angeles	Special Government Employee (SGE) Member
Huntsman, Jon	11/24/2021	11/23/2025	Vice Chair of Ford Motor Company	Special Government Employee (SGE) Member
Keane, Jack	12/13/2021	12/12/2025	President, GSI, LLC	Special Government Employee (SGE) Member
Kissinger, Henry	11/22/2021	11/21/2025	Chairman of Kissinger Associates, Inc.	Special Government Employee (SGE) Member
Manuel, Anja	12/01/2021	11/30/2025	Co-Founder and Partner of Rice, Hadley, Gates & Manuel LLC	Special Government Employee (SGE) Member
O'Hanlon, Michael	12/07/2021	12/06/2025	Senior Fellow in Foreign Policy at the Brookings Institution	Special Government Employee (SGE) Member
Penn, Buddie	12/08/2021	12/07/2025	Owner/President, Penn Construction Group	Special Government Employee (SGE) Member
Schake, Kori	11/22/2021	11/21/2025	Senior Fellow and Director of Foreign and Defense Policy Studies at American Enterprise Institute (AEI)	Special Government Employee (SGE) Member
Shah, Rajiv	12/13/2021	12/12/2025	President of the Rockefeller Foundation	Special Government Employee (SGE) Member

Smith, Dana	12/13/2021	12/12/2025	Senior Non-Resident Fellow at Georgetown University	Special Government Employee (SGE) Member Special Government Employee (SGE) Member
Swygert, Haywood	12/07/2021	12/06/2025	President Emeritus of Howard University	

Number of Committee Members Listed: 20

Narrative Description

In FY-21 the Board provided 0 recommendations to the Department of Defense. Please note that due to the COVID pandemic, the Defense Policy Board met less than scheduled. During a regular year, the Board conducts quarterly meetings and subgroup meetings, as needed. The committee does not publish separate reports.

What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	<input type="checkbox"/>
Trust in government	<input type="checkbox"/>
Major policy changes	<input type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input type="checkbox"/>
Increased customer satisfaction	<input type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input checked="" type="checkbox"/>

Outcome Comments

It is able to provide research and analysis on topics raised by the Secretary, Deputy Secretary and the Under Secretary of Defense.

What are the cost savings associated with this committee?

Checked if Applies

- None
- Unable to Determine
- Under \$100,000
- \$100,000 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000
- Cost Savings Other

Cost Savings Comments

NA

What is the approximate Number of recommendations produced by this committee for the life of the committee?

71

Number of Recommendations Comments

In FY-21 the Board provided 0 recommendations to the Department of Defense. Please note that due to the COVID pandemic, the Defense Policy Board met less than scheduled. During a regular year, the Board conducts quarterly meetings and subgroup meetings, as needed. The committee does not publish separate reports.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

0%

% of Recommendations Fully Implemented Comments

NA

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

0%

% of Recommendations Partially Implemented Comments

NA

Does the agency provide the committee with feedback regarding actions taken to

implement recommendations or advice offered?

Yes No Not Applicable

Agency Feedback Comments

Updates the Board at their quarterly meetings

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

- Reorganized Priorities
- Reallocated resources
- Issued new regulation
- Proposed legislation
- Approved grants or other payments
- Other

Action Comments

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Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

- Contact DFO
- Online Agency Web Site
- Online Committee Web Site
- Online GSA FACA Web Site
- Publications
- Other

Access Comments

Through OSD Public Affairs Office