

## 2024 Current Fiscal Year Report: Defense Policy Board

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### 1. Department or Agency

Department of Defense

### 2. Fiscal Year

2024

### 3. Committee or Subcommittee

Defense Policy Board

### 3b. GSA Committee No.

412

### 4. Is this New During Fiscal Year?

No

### 5. Current Charter

09/01/2023

### 6. Expected Renewal Date

09/01/2025

### 7. Expected Term Date

### 8a. Was Terminated During Fiscal Year?

No

### 8b. Specific Termination Authority

### 8c. Actual Term Date

### 9. Agency Recommendation for Next Fiscal Year

Continue

### 10a. Legislation Req to Terminate?

Not Applicable

### 10b. Legislation Pending?

Not Applicable

### 11. Establishment Authority

Agency Authority

### 12. Specific Establishment Authority

Secretary of Defense Determination

### 13. Effective Date

08/27/1985

### 14. Committee Type

Continuing

### 14c. Presidential?

No

### 15. Description of Committee

Non Scientific Program Advisory Board

### 16a. Total Number of Reports

No Reports for this Fiscal Year

### 17a.

Open

0

17b. Closed

0

17c. Partially Closed

0

Other Activities

0

17d. Total

0

### Meetings and Dates

No Meetings

### Current Next FY FY

### 18a(1). Personnel Pmts to Non-Federal Members

\$0.00 \$0.00

<b>18a(2). Personnel Pmts to Federal Members</b>	\$0.00	\$0.00
<b>18a(3). Personnel Pmts to Federal Staff</b>	\$0.00	\$0.00
<b>18a(4). Personnel Pmts to Non-Member Consultants</b>	\$0.00	\$0.00
<b>18b(1). Travel and Per Diem to Non-Federal Members</b>	\$0.00	\$0.00
<b>18b(2). Travel and Per Diem to Federal Members</b>	\$0.00	\$0.00
<b>18b(3). Travel and Per Diem to Federal Staff</b>	\$0.00	\$0.00
<b>18b(4). Travel and Per Diem to Non-member Consultants</b>	\$0.00	\$0.00
<b>18c. Other(rents,user charges, graphics, printing, mail, etc.)</b>	\$0.00	\$0.00
<b>18d. Total</b>	\$0.00	\$0.00
<b>19. Federal Staff Support Years (FTE)</b>	0.00	0.00

**20a. How does the Committee accomplish its purpose?**

The Board, through the Under Secretary of Defense for Policy (USD(P)), shall provide the Secretary of Defense and the Deputy Secretary of Defense, independent advice and recommendations on matters concerning defense policy in response to specific tasks from the Secretary of Defense, the Deputy Secretary of Defense, or the Under Secretary of Defense for Policy and shall focus on: (a) issues central to strategic Department of Defense (DoD) planning; (b) policy implications of U.S. force structure and force modernization on DoD's ability to execute U.S. defense strategy; (c) U.S. regional defense policies; and (d) any other topics raised by the Secretary of Defense, the Deputy Secretary of Defense, or the USD(P).

**20b. How does the Committee balance its membership?**

The DoD, in selecting potential candidates for the Board, reviews the educational and professional credentials of individuals with extensive professional experience in the areas of defense and national security affairs. Membership is diverse and not static.

**20c. How frequent and relevant are the Committee Meetings?**

The DPB shall meet at the call of the DPB's DFO, in consultation with the DPB's Chair and the USD(P). The estimated number of DPB meetings is three to four per year. The Secretary of Defense's continued personal interest in and appreciation of the Board's advice is demonstrated by his personal meetings with the Board's full membership and frequent informal discussions with the Board Chair concerning topics for future study.

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

The Secretary of Defense has determined that the independent advice provided by the Defense Policy Board on a wide range of geo-political and national security issues concerning the DoD cannot be obtained from any other DoD advisory committee.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting provisions of title 5 U.S.C. §552b(c). Pursuant to DoD policy, closed meetings can only be authorized by the DoD Sponsor, the Under

Secretary of Defense for Policy or designee, and only after consultation with the Office of General Counsel for the Department of Defense.

## 21. Remarks

The committee does not publish separate reports. Nina Hachigian resigned her membership August 8, 2022, but it was not reflected in the FY22 ACR. The Honorable Ashton Carter passed away on October 24, 2022.

## Designated Federal Officer

Jesse Humpal Executive Director

Committee Members	Start	End	Occupation	Member Designation
Bulls, Herman	11/24/2021	11/23/2025	Vice Chairman, Americas, JLL	Special Government Employee (SGE) Member
Cha, Victor	11/30/2021	11/29/2025	Senior Advisor at Center for Strategic and International Studies	Special Government Employee (SGE) Member
Davidson, Janine	12/01/2021	11/30/2025	President, Metropolitan State University of Denver	Special Government Employee (SGE) Member
Donilon, Thomas	11/24/2021	11/23/2025	Chairman, BlackRock Investment Institute	Special Government Employee (SGE) Member
Edelman, Eric	11/22/2021	11/21/2025	Practitioner in Residence at the Philip Merrill Center for Strategic Studies at Johns Hopkins University	Special Government Employee (SGE) Member
Flournoy, Michele	11/22/2021	11/21/2025	Co-founder and Managing Partner, WestExec Advisors	Special Government Employee (SGE) Member
Fontaine, Richard	11/30/2021	11/29/2025	Chief Executive Officer of the Center for a New American Security (CNAS)	Special Government Employee (SGE) Member

Huntsman, Jon	11/24/2021	11/23/2025	Vice Chair of Ford Motor Company	Special Government Employee (SGE) Member
Keane, Jack	12/13/2021	12/12/2025	President, GSI, LLC	Special Government Employee (SGE) Member
Kissinger, Henry	11/22/2021	11/21/2025	Chairman of Kissinger Associates, Inc.	Special Government Employee (SGE) Member
Manuel, Anja	12/01/2021	11/30/2025	Co-Founder and Partner of Rice, Hadley, Gates & Manuel LLC	Special Government Employee (SGE) Member
O'Hanlon, Michael	12/07/2021	12/06/2025	Senior Fellow in Foreign Policy at the Brookings Institution	Special Government Employee (SGE) Member
Penn, Buddie	12/08/2021	12/07/2025	Owner/President, Penn Construction Group	Special Government Employee (SGE) Member
Ryu, Rexon	01/24/2023	01/24/2025	Think Tank	Special Government Employee (SGE) Member
Schake, Kori	11/22/2021	11/21/2025	Senior Fellow and Director of Foreign and Defense Policy Studies at American Enterprise Institute (AEI)	Special Government Employee (SGE) Member
Shah, Rajiv	12/13/2021	12/12/2025	President of the Rockefeller Foundation	Special Government Employee (SGE) Member
Smith, Dana	12/13/2021	12/12/2025	Senior Non-Resident Fellow at Georgetown University	Special Government Employee (SGE) Member
Swygert, Haywood	12/07/2021	12/06/2025	President Emeritus of Howard University	Special Government Employee (SGE) Member

Talmadge, Caitlin 07/12/2023 07/12/2025 Professor

Special  
Government  
Employee  
(SGE)  
Member

**Number of Committee Members Listed:** 19

### **Narrative Description**

In FY23 the Board provided 21 recommendations to the Department of Defense. Recommendations were discussed at the next meeting. The committee does not publish separate reports as recommendations are wholly in regard to national security, national defense, or foreign policy and falls within the provisions of title 5 U.S.C. § 552b(c)(1) and so are not releasable to the public.

### **What are the most significant program outcomes associated with this committee?**

Checked if  
Applies

Improvements to health or safety	<input type="checkbox"/>
Trust in government	<input type="checkbox"/>
Major policy changes	<input type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input type="checkbox"/>
Increased customer satisfaction	<input type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input checked="" type="checkbox"/>

### **Outcome Comments**

It is able to provide research and analysis on topics raised by the Secretary of Defense, Deputy Secretary of Defense, and the Under Secretary of Defense for Policy in regard to national security, national defense, or foreign policy which fall within the provisions of title 5 U.S.C. § 552b(c)(1).

### **What are the cost savings associated with this committee?**

Checked if Applies

None	<input type="checkbox"/>
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Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

### **Cost Savings Comments**

Nature of DPB is not designed to be a committee which has goals/objectives toward cost savings.

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

108

### **Number of Recommendations Comments**

In FY23 the Board provided 21 recommendations to the Department of Defense. The committee does not publish separate reports as recommendations are wholly in regard to national security, national defense, or foreign policy and falls within the provisions of title 5 U.S.C. § 552b(c)(l).

**What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?**

0%

### **% of Recommendations Fully Implemented Comments**

NA

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

0%

### **% of Recommendations Partially Implemented Comments**

NA

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes ☒ No ☐ Not Applicable ☐

### Agency Feedback Comments

Updates are made to the Board at meetings. Recommendations of the DPB are of a highly classified matter in regard to national security, national defense, or foreign policy; therefore, Agency feedback is also classified and falls within the provisions of title 5 U.S.C. § 552b(c)(1).

### What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

Reorganized Priorities	<input checked="" type="checkbox"/>
Reallocated resources	<input type="checkbox"/>
Issued new regulation	<input type="checkbox"/>
Proposed legislation	<input type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input type="checkbox"/>

### Action Comments

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### Is the Committee engaged in the review of applications for grants?

No

### Grant Review Comments

NA

### How is access provided to the information for the Committee's documentation?

Checked if Applies

Contact DFO	<input checked="" type="checkbox"/>
Online Agency Web Site	<input checked="" type="checkbox"/>
Online Committee Web Site	<input type="checkbox"/>
Online GSA FACA Web Site	<input checked="" type="checkbox"/>
Publications	<input type="checkbox"/>
Other	<input checked="" type="checkbox"/>

### Access Comments

Through OSD Public Affairs Office



