

2024 Current Fiscal Year Report: Education for Seapower Advisory Board

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1. Department or Agency

Department of Defense

2. Fiscal Year

2024

3. Committee or Subcommittee

Education for Seapower Advisory
Board

3b. GSA Committee No.

73529

4. Is this New During Fiscal Year?

5. Current Charter	6. Expected Renewal Date	7. Expected Term Date
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No 06/24/2022 06/24/2024

8a. Was Terminated During Fiscal Year?

8b. Specific Termination Authority	8c. Actual Term Date
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No

9. Agency Recommendation for Next Fiscal Year

10a. Legislation Req to Terminate?	10b. Legislation Pending?
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Continue Not Applicable Not Applicable

11. Establishment Authority

Agency Authority

12. Specific Establishment Authority	13. Effective Date	14. Committee Type	14c. Presidential?
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Secretary of Defense 03/31/2010 Continuing No

15. Description of Committee

Non Scientific Program Advisory Board

16a. Total Number of Reports

No Reports for this Fiscal Year

17a. Open

17b. Closed	17c. Partially Closed	Other Activities	17d. Total
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Meetings and Dates

No Meetings

Current FY	Next FY
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18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$0.00	\$0.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$0.00	\$0.00
18b(2). Travel and Per Diem to Federal Members	\$0.00	\$0.00
18b(3). Travel and Per Diem to Federal Staff	\$0.00	\$0.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Other(rents,user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00
18d. Total	\$0.00	\$0.00
19. Federal Staff Support Years (FTE)	0.00	0.00

20a. How does the Committee accomplish its purpose?

The Education for Seapower Advisory Board (E4SAB) assesses the effectiveness of the Naval War College (NWC), the Naval Postgraduate School (NPS), and the United States Naval Community College (USNCC) in accomplishing their missions and achieving accreditation requirements. The E4SAB provides advice and recommendations to the Secretary of Defense, through the Secretary of the Navy, on matters relating to the NPS, NWC, and USNCC which include, but are not limited to, organizational management, curricula and methods of instruction, facilities, issues of accreditation, and other aspect of the organization and management of these programs. The Secretary of the Navy

consults with the E4SAB before making an assignment, detail, or selection of an individual for the positions of President, Provost, and Academic Deans of these institutions.

20b. How does the Committee balance its membership?

The E4SAB shall be composed of no more than 15 members, who are eminent authorities in the fields of academia, business, national defense and security, the defense industry, and research and analysis. Not less than 50 percent of E4SAB members shall be eminent authorities in the field of academia. The Deputy Chief of Naval Operations for Warfighting Development and the Commanding General, U.S Marine Corps Training and Education Command serve as ex-officio members of the E4SAB, having voting rights and counting toward the E4SAB's total membership.

20c. How frequent and relevant are the Committee Meetings?

The E4SAB will meet at the call of the Board's Designated Federal Officer, in consultation with the Board's Chair. The estimated number of meetings of the Board is at least twice per year.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

The E4SAB and its subcommittees are required by the Naval Postgraduate School , the Naval War College, and the U.S. Naval Community College institutional academic accreditation agencies. Per the academic accreditation standards, the schools need to maintain an active advisory board that provides independent advice to the the Secretary of the Navy on naval education programs. The E4SAB members' diverse backgrounds, expertise, and experiences provide the Secretary of the

Navy with insights, perspectives, and expertise that cannot be obtained within to the Department of the Navy.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed-meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy, closed meetings can only be authorized by the DoD Sponsor, who is the Secretary of the Navy, and only after consultation with the appropriate General Counsel.

21. Remarks

The E4SAB sponsor concurs with the Secretary of Defense that the E4SAB should resume operations post the DoD Zero-based Review of Advisory Committees. The E4SAB and its subcommittees directly support the academic institutions' accreditation requirements. The subcommittees' costs are included in the overall costs of the advisory committee.

Designated Federal Officer

Kendy Vierling Designated Federal Officer

Committee Members	Start	End	Occupation	Member Designation
Braun, John	04/12/2023	04/11/2027	President and Chairman of the Board, Dynamis, Inc.	Special Government Employee (SGE) Member
Carpenter, Wendi	04/12/2023	04/11/2027	Independent Consultant	Special Government Employee (SGE) Member
Carter, Walter "Ted"	04/12/2023	04/11/2027	President, University of Nebraska System	Special Government Employee (SGE) Member

Eisgruber, Christopher	04/12/2023	04/11/2027	President, Princeton University	Special Government Employee (SGE) Member
Hagerott, Mark	04/12/2023	04/11/2027	Chancellor, North Dakota University System	Special Government Employee (SGE) Member
Holland, Elisabeth	04/12/2023	04/11/2027	Professor, University of the South Pacific	Special Government Employee (SGE) Member
Hughes, Jeffrey	02/07/2023	02/06/2027	Deputy Chief of Naval Operations for Warfighting Development Commanding General, U.S. Marine Corps Training & Education Command	Ex Officio Member
liams, Kevin	02/07/2023	02/06/2027		Ex Officio Member
Lawrence, Wendy	04/12/2023	04/11/2027	National Aeronautics and Space Administration	Special Government Employee (SGE) Member
Medeiros, Evan	04/12/2023	04/11/2027	Professor, Georgetown University	Special Government Employee (SGE) Member
Nieves, Lisette	04/12/2023	04/11/2027	President, The Fund for the City of New York	Special Government Employee (SGE) Member
O'Keefe, Sean	04/12/2023	04/11/2027	Maxwell School of Citizenship and Public Affairs Faculty at Syracuse University	Special Government Employee (SGE) Member
Work, Robert	05/23/2023	05/22/2027	Owner of TeamWork, LLC	Special Government Employee (SGE) Member

Green, Ronald [Naval Community College Subcommittee]	04/12/2023	04/11/2027	Common Services Architecture Senior Manager, South West	Special Government Employee (SGE) Member
Gueverra, Jonathan [Naval Community College Subcommittee]	04/12/2023	04/11/2027	President, The College of the Florida Keys	Special Government Employee (SGE) Member
Marti, Eduardo [Naval Community College Subcommittee]	04/12/2023	04/11/2027	President, Emeritus Queensborough Community College	Special Government Employee (SGE) Member
Ralls, Scott [Naval Community College Subcommittee]	04/12/2023	04/11/2027	President, Wake Technical Community College	Special Government Employee (SGE) Member
Rondeau, Ann [Naval Community College Subcommittee]	02/07/2023	02/06/2027	President, Naval Postgraduate School	Regular Government Employee (RGE) Member
Soares, Louis [Naval Community College Subcommittee]	04/12/2023	04/11/2027	Chief Learning and Innovation Officer, American Council on Education	Special Government Employee (SGE) Member
Cerf, Vinton [Naval Postgraduate School Subcommittee]	04/12/2023	04/11/2027	Vice President and Chief Internet Evangelist, Google	Special Government Employee (SGE) Member
Myerson, Roger [Naval Postgraduate School Subcommittee]	06/14/2023	06/13/2027	Distinguished Service Professor, University of Chicago	Special Government Employee (SGE) Member
Tracey, Patricia [Naval Postgraduate School Subcommittee]	04/12/2023	04/11/2027	Vice President of Homeland Security and Defense, HP Enterprise Services	Special Government Employee (SGE) Member
Treichler, John [Naval Postgraduate School Subcommittee]	04/12/2023	04/11/2027	Chief Technical Officer, Raytheon Technologies, Inc.	Special Government Employee (SGE) Member

Barrett, Danelle [Naval War College Subcommittee]	04/12/2023	04/11/2027	Independent Director on several Corporate Boards	Special Government Employee (SGE) Member
Gumataotao, Peter [Naval War College Subcommittee]	04/12/2023	04/11/2027	Director, Daniel K. Inouye Asia-Pacific Center for Security Studies	Special Government Employee (SGE) Member
Lerner, Jennifer [Naval War College Subcommittee]	04/12/2023	04/11/2027	Professor, Public Policy, Management, and Decision Science, Harvard University	Special Government Employee (SGE) Member
McCarthy, Joseph [Naval War College Subcommittee]	04/12/2023	04/11/2027	Retired	Special Government Employee (SGE) Member
Scott, Kevin [Naval War College Subcommittee]	04/12/2023	04/11/2027	President, KM Cargo Inc	Special Government Employee (SGE) Member
Thomas, Carla [Naval War College Subcommittee]	06/14/2023	06/13/2027	President, The Realize Leadership Group	Special Government Employee (SGE) Member
Williams, Melvin [Naval War College Subcommittee]	04/12/2023	04/11/2027	Associate Dean of Engineering, Catholic University of America	Special Government Employee (SGE) Member

Number of Committee Members Listed: 30

Narrative Description

Recommendations by the E4SAB ensure the Naval Postgraduate School remains in compliance with Western Association of Schools and Colleges Senior College and University Commission accreditation standards and policies, the Naval War College remains in compliance with New England Commission of Higher Education accreditation standards and policies, and the U.S. Naval Community College is in compliance with accreditation requirements.

What are the most significant program outcomes associated with this committee?

	Checked if Applies
Improvements to health or safety	<input checked="" type="checkbox"/>
Trust in government	<input checked="" type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input checked="" type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input checked="" type="checkbox"/>
Implementation of laws or regulatory requirements	<input checked="" type="checkbox"/>
Other	<input type="checkbox"/>

Outcome Comments

An external board is required by the NPS, the NWC, and the NCC regional academic accreditation agencies.

What are the cost savings associated with this committee?

	Checked if Applies
None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

Cost Savings Comments

Cost savings is not the primary objective for the E4SAB; improved education for the Department of the Navy, and Department of Defense through the Department of the Navy's education institutions. Cost savings is difficult to identify and quantify in costs, however, more efficient and effective operations and education programs may realize cost avoidance or savings.

What is the approximate Number of recommendations produced by this committee for the life of the committee?

37

Number of Recommendations Comments

The E4SAB did not provide any recommendations (i.e., the exact number is 0) for FY23 because the E4SAB focused on resuming operations and reconstituting the board membership following the Department of Defense Zero-Based Review suspension all DoD advisory committee operations. The current number of total recommendations is an estimate; the aggregate number of recommendations may be higher since the E4SAB was implemented in March 2010.

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

51%

% of Recommendations Fully Implemented Comments

1. The E4SAB received the full Navy Inspector General Report and met with the Secretary of Navy in person to discuss findings. 2. The Secretary of Navy appointed VADM (Ret) Ronald Route as President of the NPS. 3. ASN M&RA Memorandum of 15 April 2014 addressed the 2012 NAVINSGEN Report. 4. Senior Navy Leadership have taken appropriate steps to emphasize the importance of the NPS to the Navy and to the Nation in the wake of the 2012 Inspector General report. 5. NPS developed a formal exit interview program for departing faculty members tracking that reason(s) for departing. 6. Implemented a tenure process at the NWC. 7. Navy issued full closure on the IG Report of 2012. 8. Secretary of Navy concurred that NPS faculty develop papers proposing the work that they would to do and he will assist. 9. NPS President provided the ability to accept gifts from its Foundation up to \$250,000. 10. Secretary of the Navy formed an eleven member NPS President Search Committee to include several members of the E4SAB to identify a candidate for his consideration and a new NPS President was appointed. 11. The hiring freeze has been lifted and NPS is now able to add faculty to the staff. 12. Many of the authorities have been restored to NPS leadership and the climate at the school improved. 13. The Department of Navy established the Office of the Chief Learning Officer in 2019. 14. The Secretary of the Navy provided the Board with the Education for Seapower Study report. 15. The E4SAB was provided with the Dept of the Navy General Counsel's Memorandum offering legal interpretation of the appropriate relationship between the NPS and the NPS Foundation. 16. The Navy defined and granted the NPS and the NWC "Flagship Institution" status. 17. The NPS defined and accepted the Work Acceptance Process. 18. The faculty council group was implemented

at the NWC. 19. The Navy developed the plan of objectives and milestones for the NPS Sailing Directions.

What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?

20%

% of Recommendations Partially Implemented Comments

1. Change to policy to allow enlisted Service Members with access to postgraduate, resident education at NPS in the cyber warfare program. 2. Navy leadership filled E4SAB and subcommittee membership vacancies. 3. NAV OJAG and NAVINSGEN worked with NWC to provide a timeline for completion, strengthen the submissions, and forward the packages for the educational institutions' time and attendance and copyright issues packages for legislative approval. 4. The Department of the Navy renewed emphasis on timely vetting of new board members and reapprovals of sitting members. 5. The NWC summarized the space shortages on campus and provided papers on the impacts to students. 6. Navy reviewed the NPS President's Sailing Directions memo for full implementation. The majority of recommendations were approved—some recommendations are pre-decisional or integrated into other Navy initiatives. 7. The Monterey Cybersecurity Institute initiative was reviewed and considered by Navy. 8. Navy leadership reviewed the Center for Civil Military Relations (CCMR) and NPS relationship. 9. NPS formed partnerships with other academic institutions and industry. 10. The Navy considered allowing the NPS to be aligned with academic and industrial enterprises. 11. The Navy worked with proper legal authorities to enable the NPS Foundation to help support the Monterey Cybersecurity Institute.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes ☒ No ☐ Not Applicable ☐

Agency Feedback Comments

The Secretary of the Navy and Undersecretary of Navy are invited to each meeting to brief the Board on new issues and to provide feedback on prior Board recommendations. Agency feedback is also provided by memorandum to the Board.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

Reorganized Priorities

☐

- | | |
|-----------------------------------|-------------------------------------|
| Reallocated resources | <input type="checkbox"/> |
| Issued new regulation | <input type="checkbox"/> |
| Proposed legislation | <input type="checkbox"/> |
| Approved grants or other payments | <input type="checkbox"/> |
| Other | <input checked="" type="checkbox"/> |

Action Comments

The E4SAB ensures the NPS, the NWC, and the NCC are able to maintain their regional academic accreditations.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

N/A

How is access provided to the information for the Committee's documentation?

Checked if Applies

- | | |
|---------------------------|-------------------------------------|
| Contact DFO | <input checked="" type="checkbox"/> |
| Online Agency Web Site | <input checked="" type="checkbox"/> |
| Online Committee Web Site | <input checked="" type="checkbox"/> |
| Online GSA FACA Web Site | <input checked="" type="checkbox"/> |
| Publications | <input type="checkbox"/> |
| Other | <input type="checkbox"/> |

Access Comments

N/A